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Project Management: Working with in the Government Model

Come read our blog
where we discuss pressing
issues facing today's
project managers !

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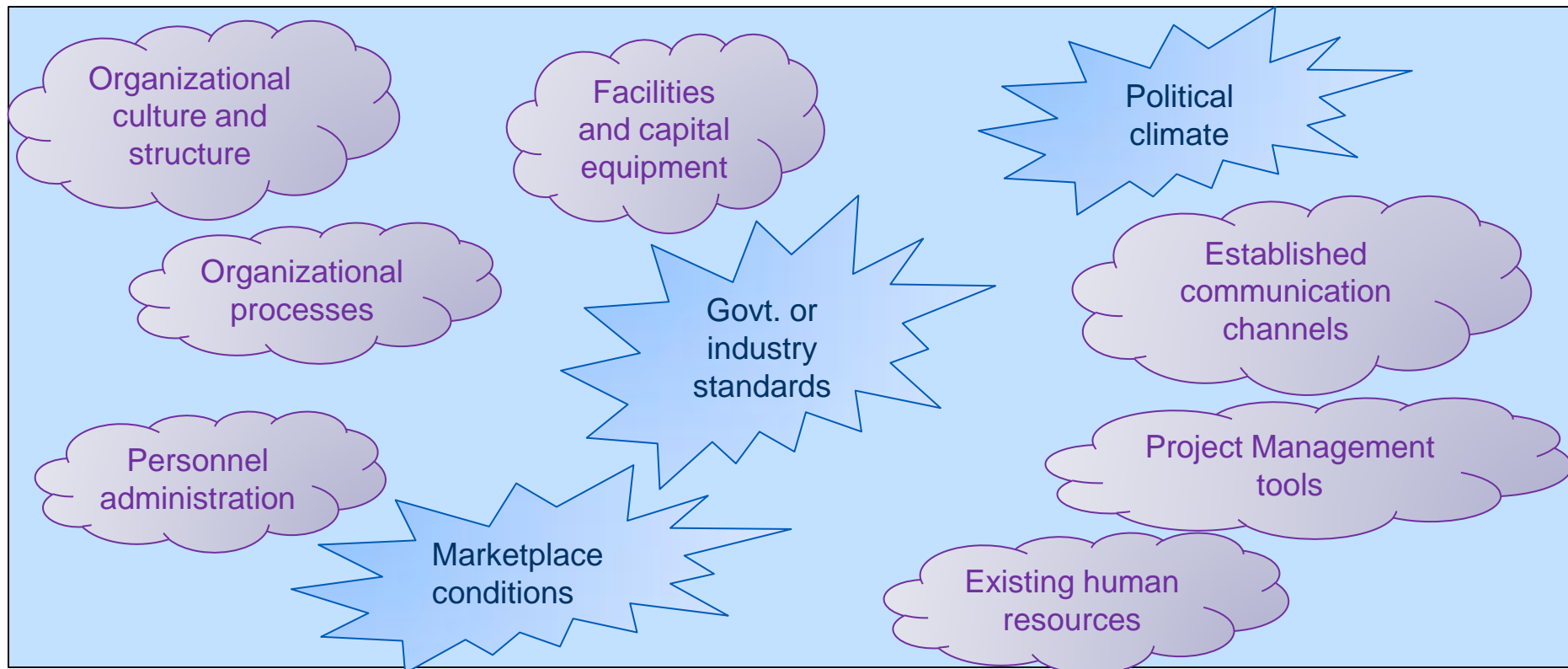
Agenda

How is a Government Project different?

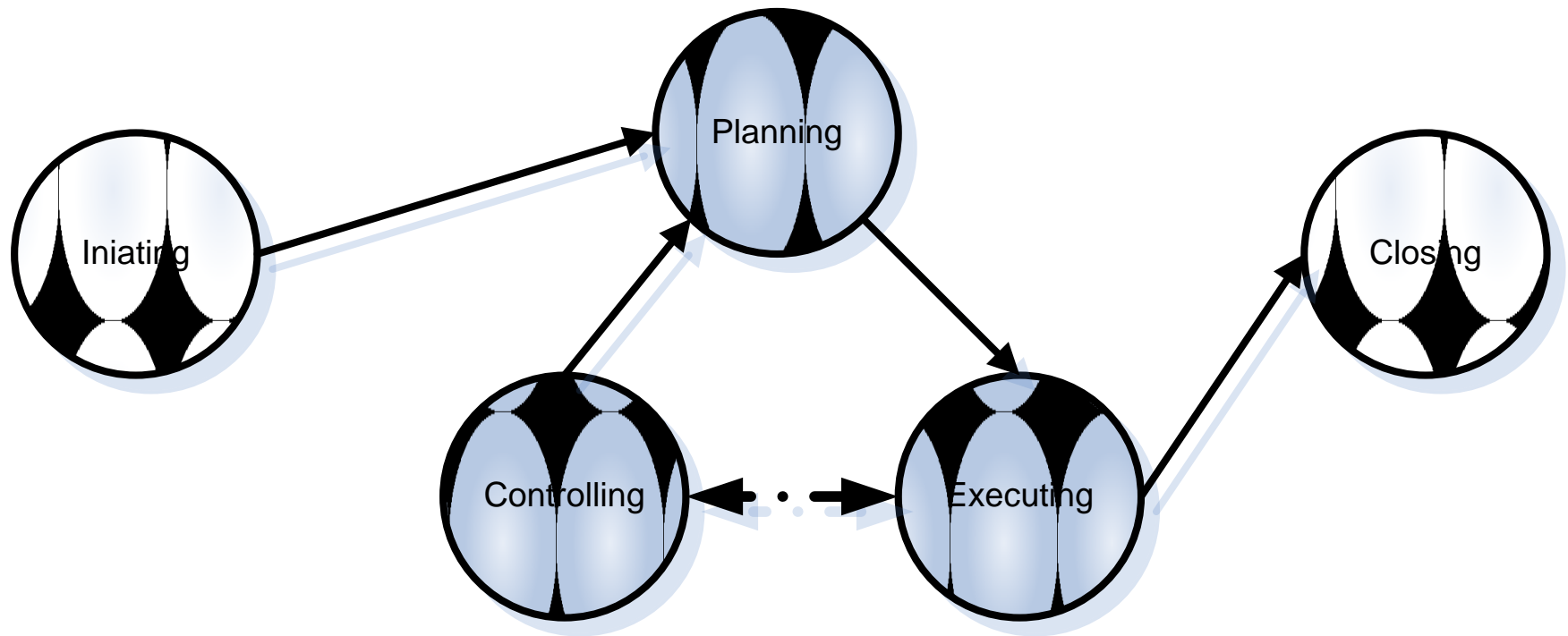
- ✧ Government Projects are driven by “law”
- ✧ Specific deliverables, artifacts and products must be produced
- ✧ A standard project life cycle is usually required
- ✧ Environmental / Political factors can dramatically impact project management and processes

Impact of an Organization's Environmental Factors on Project Management

- ✧ Internal and external environmental factors that surround or influence a project's success
- ✧ May enhance or constrain project management options
- ✧ May have a positive or negative influence on the outcome



What model / lifecycle does your organization use?



Note: On a large, complex project, process groups are iterative and will normally be repeated for each phase or subproject.

Exercise:

Project Management Issues Ranking Table

Issue	Frequency 1 (low)-5 (high)
Project budget overruns	
Project schedule overruns	
Project deadlines set arbitrarily	
Scope creep	
Overtime required to meet project deadlines	
Insufficient management support	
Projects started or continue without sufficient business justification	
Clients and users are dissatisfied	
Priority changes cause starting/stopping of efforts and “fire fighting”	
No history for use in estimating	
Inaccurate or incomplete project plans	
Unclear responsibility for task performance	
Lack of, or poor accountability	



Exercise Debrief

- ✧ Share your findings with the group
- ✧ Identify commonalities
- ✧ Do you see any trends?
- ✧ Are there other issues you have experienced that are not on the ranking table?

Top Failure points for Government Projects

✧ Scope

- Not controlling requirements – no change management process
- Failure to create a full Work Breakdown structure (WBS)

✧ Experience

- Not using history or prior organizational experience
- Not getting the skill/experienced staff to work on the project

✧ Schedule

- Failure to have a working schedule with estimates
- Not managing the project to a set schedule with milestones, assignments, and dependencies

✧ Resources

- Lack of a resource management process
- No assignments to named people

✧ Communication

- No effective communication between stakeholders, project staff, contractors, etc.
- Lack of accurate status reporting

✧ Funding

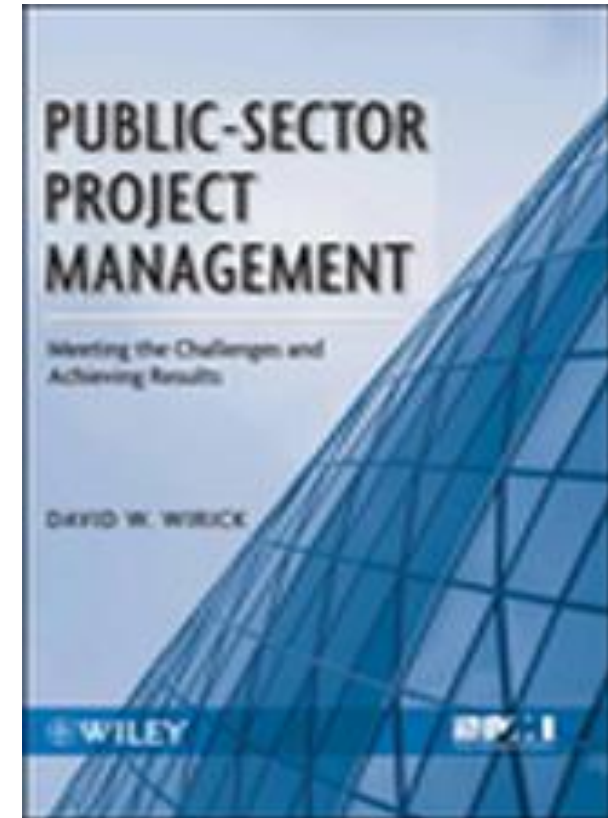
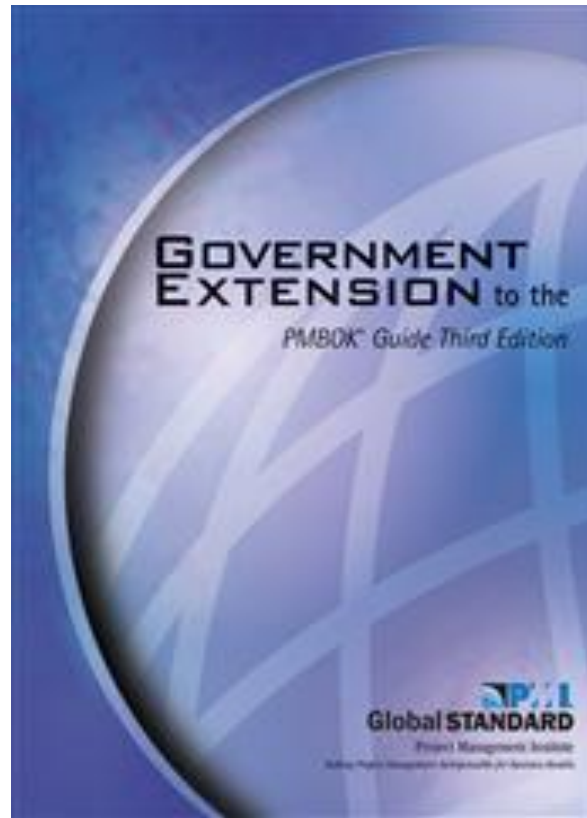
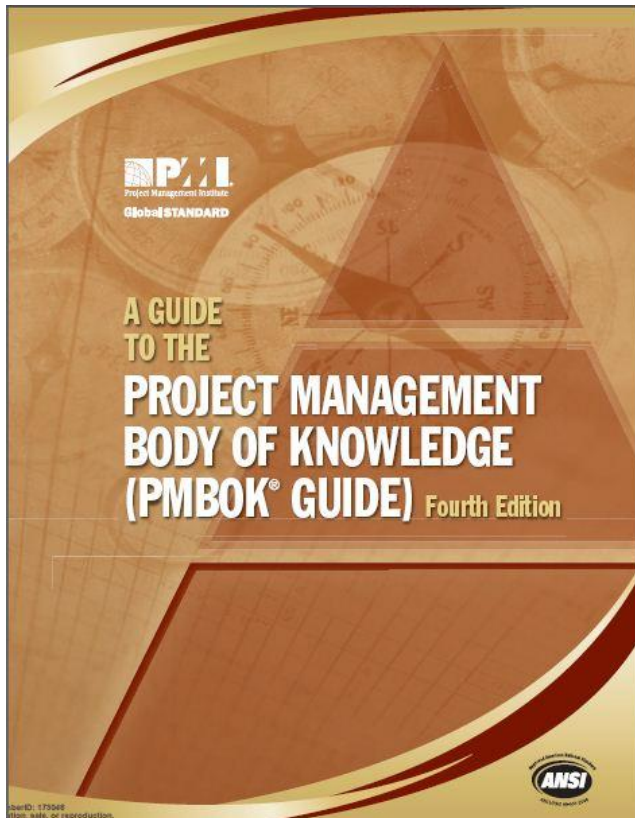
- Wrong contract funding type – fixed vs T&M, 1 big project vs. several small ones
- Payment not tied to deliverables or smaller milestones

How do you implement Project Management on a Government project

5 Questions to ask before you start a project

1. Do we fully understand the requirements and have we documented the scope?
2. Does our project schedule have measurable milestones, assignments of tasks, and links between dependant work efforts ?
3. Do we have a governance structure for the project that will facilitate effective communications? (Do we have a communications plan?)
4. Is the contract vehicle and funding appropriate for what we are trying to accomplish?
5. Have we Identified the correct resources both internal and external to achieve success? And do they have their assignments in the project plan?

PMI Resources



Three comparative boxes; use PowerPoint's table tool to build the boxes (2x1 table)

Graphics Subhead: 18-Point Bold Arial

Box Heading	Box Heading	Box Heading
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Tables are created using PPT's table tool

Column heads are bold, middle aligned

Category	Column Heading	Column Heading	Column Heading
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